Nasdaq: ECX

ECARX: Powering intelligence globally

Corporate Presentation
November 2026

All copyright shall belong to ECARX. No person shall copy or distribute any or all part of the content in any way. ECARX shall reserve the right to take legal action against such violations. | www.ecarxgroup.com

Disclaimers

THIS DOCUMENT AND ITS CONTENTS ARE NOT FOR RELEASE, REPRODUCTION, PUBLICATION OR DISTRIBUTION, IN WHOLE OR IN PART, DIRECTLY OR INDIRECTLY, TO ANY OTHER PERSON OR IN OR INTO OR FROM ANY JURISDICTION WHERE SUCH RELEASE, REPRODUCTION, PUBLICATION OR DISTRIBUTION IS UNLAWFUL. PERSONS INTO WHOSE POSSESSION THIS PRESENTATION COMES SHOULD INFORM THEMSELVES ABOUT, AND OBSERVE, ANY SUCH RESTRICTIONS.

This document has been prepared by ECARX Holdings Inc. ("ECARX" or the "Company") solely for information purpose. This document shall not constitute an offer to sell or the solicitation of an offer to buy any securities of ECARX, nor shall there be any sale of these securities in any state or jurisdiction in which such offer, solicitation or sale would be unlawful prior to registration or qualification under the securities laws of any such state or jurisdiction. By viewing or accessing the information contained in this material, you hereby acknowledge and agree that no representations, warranties or undertakings, express or implied, are made by ECARX or any of its directors, shareholders, employees, agents, affiliates, underwriters, advisors or representatives as to, and no reliance should be placed upon, the accuracy, fairness, completeness or correctness of the information or opinions presented or contained in this document. None of ECARX or any of its directors, shareholders, employees, agents, affiliates, underwriters, advisors or representatives accept any responsibility whatsoever (in negligence of otherwise) for any loss howsoever arising from any information presented or contained in this document or otherwise arising in connection with the document. The information presented or contained in this document is subject to change without notice and its accuracy is not guaranteed. No securities of ECARX may be sold in the United States without registration with the United States Securities and Exchange Commission (the SEC") or an exemption from such registration pursuant to the Securities Act of 1933, as amended (the "Securities Act") and the rules and regulations thereunder. This document may include ECARX's information that has been published but not included in any registration statement or prospectus of ECARX and no part of this document shall form the basis of or be relied upon in connection with any investment decision in relation to any securities or otherwise. This document does not contain all relevant information relating to ECARX or its securities, particularly with respect to the risks and special considerations involved with an investment in the securities of ECARX. Nothing contained in this document shall be relied upon as a promise or representation as to the past or future performance of ECARX. Past performance does not guarantee or predict future performance. You acknowledge that any assessment of ECARX that may be made by you will be independent of this document and that you will be solely responsible for your own assessment of the market and the market position of ECARX and that you will conduct your own analysis and be solely responsible for forming your own view of the potential future performance of the business of ECARX.

This document contains statements that may constitute "forward-looking" statements pursuant to the "safe harbor" provisions of the U.S. Private Securities Litigation Reform Act of 1995. All statements other than statements of historical fact are forward-looking statements. In some cases, you can identify forward-looking statements by terminology such as "may". "should", "expect", "intend", "will", "estimate", "anticipate", "believe", "predict". "potential", "forecast", "plan", "seek", "future", "propose" or "continue", or the negatives of these terms or variations of them or similar terminology although not all forward-looking statements contain such terminology. Forward-looking statements involve inherent risks and uncertainties, including those identified in the filings by ECARX with the SEC. All information provided in this document is as of the date of this document. ECARX undertakes no obligation to update or supplement any content set forth in this document should circumstances, management's estimates or opinions change or any information provided in this document become inaccurate, except as required under applicable law.

To the extent this document contains any non-GAAP financial measures, any such measure is not intended to be considered in isolation or as a substitute for the financial information prepared and presented in accordance with GAAP. In addition, ECARX's calculation of these non-GAAP financial measures may be different from the calculation used by other companies, and therefore comparability may be limited. For more information on non-GAAP financial measures, please see the table captioned “Unaudited Reconciliation of GAAP and Non-GAAP Results” set forth at the end of our press release issued in connection with these results.

All copyright shall belong to ECARX. No person shall copy or distribute any or all part of the content in any way. ECARX shall reserve the right to take legal action against such violations. | www.ecarxgroup.com

ECARX is …

- A leading global **intelligence platform** company
- We provide the **"intelligent brain"** that powers the next generation of software-defined and AI-defined vehicles
- Global **operations,** global **management,** global **delivery,** global **supply chain**
- **28 brands**, across **18 automakers**
- Road tested: **>12 million** vehicles on the road today
- Deep technical expertise: **silicon** to **sensors** to **software**
- $848m **annual revenue**[1] with FY26 revenue guidance of **$1.0 - $1.1B**
- **Multiple growth drivers**: platform expansion, geographical expansion, customer expansion, structural product scope growth, robotaxis
- **NASDAQ listed**, ordinary shares



1. FY 2025

All copyright shall belong to ECARX. No person shall copy or distribute any or all part of the content in any way. ECARX shall reserve the right to take legal action against such violations. | www.ecarxgroup.com

Corporate Overview

Nasdaq: ECX

ECARX
www.ecarxgroup.com

All copyright shall belong to ECARX.
No person shall copy or distribute any or all part of the content in any way.
ECARX shall reserve the right to take legal action against such violations.

ECARX provides the intelligent brain for software-defined and AI-defined vehicles

ECU paradigm

100+ separate ECUs controlling each function	Embedded hardware + software cannot be updated	Each component linked to specific vehicle – long development cycle

Software and AI-defined vehicle paradigm

Layer	ECARX solution
AI	OpenAI, Gemini
Autonomous	Skyland™ Series ADAS Computing Platform, LiDAR
User Interface	Google, Flyme Auto
Middleware	Cloudpeak®
Silicon	siengine, NVIDIA, arm, Qualcomm

All copyright shall belong to ECARX. No person shall copy or distribute any or all part of the content in any way. ECARX shall reserve the right to take legal action against such violations. | www.ecarxgroup.com

Global management team



Ziyu Shen

Chief Executive Officer



Dylan Jeng

Chief Financial Officer



Peter Cirino

Chief Operating Officer

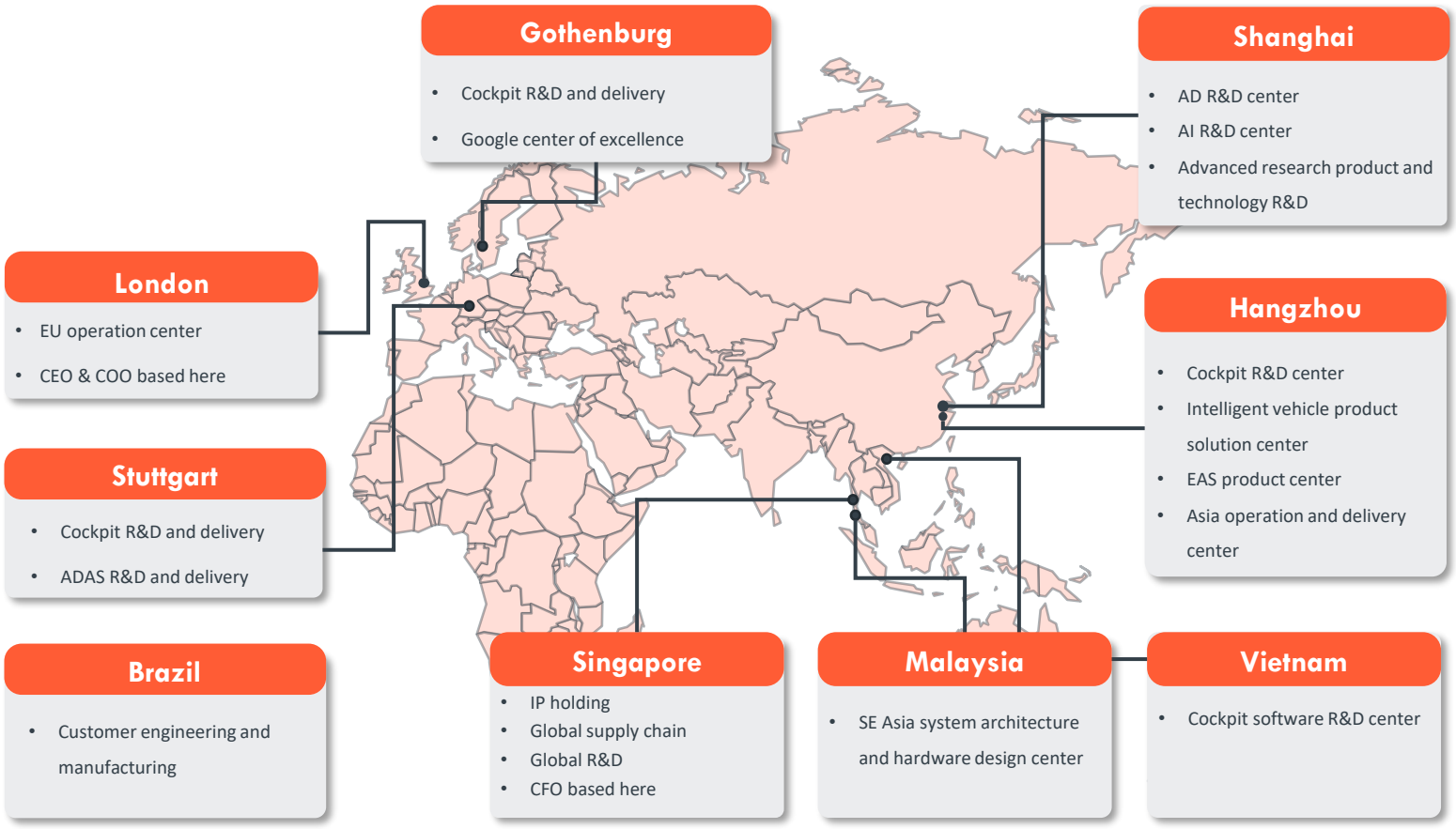


Lone Fønss Schrøder

Chairperson

All copyright shall belong to ECARX. No person shall copy or distribute any or all part of the content in any way. ECARX shall reserve the right to take legal action against such violations. | www.ecarxgroup.com

Global operations and supply chain support revenue growth outside of China



Gothenburg
- Cockpit R&D and delivery
- Google center of excellence

Shanghai
- AD R&D center
- AI R&D center
- Advanced research product and technology R&D

London
- EU operation center
- CEO & COO based here

Hangzhou
- Cockpit R&D center
- Intelligent vehicle product solution center
- EAS product center
- Asia operation and delivery center

Stuttgart
- Cockpit R&D and delivery
- ADAS R&D and delivery

Brazil
- Customer engineering and manufacturing

Singapore
- IP holding
- Global supply chain
- Global R&D
- CFO based here

Malaysia
- SE Asia system architecture and hardware design center

Vietnam
- Cockpit software R&D center

Global Revenue Mix Roadmap

- **2026**
- **2028** › ≥ 30% ex-China
- **2030** › ≥ 50% ex-China

Global

All copyright shall belong to ECARX. No person shall copy or distribute any or all part of the content in any way. ECARX shall reserve the right to take legal action against such violations. | www.ecarxgroup.com

Global customers: 28 brands, 18 automakers



>12 million ECARX-powered vehicles on the road today

All copyright shall belong to ECARX. No person shall copy or distribute any or all part of the content in any way. ECARX shall reserve the right to take legal action against such violations. | www.ecarxgroup.com

ECARX addresses automotive needs - clear winner in the space

Automaker Needs	ECARX Delivery
State of the art solutions to excite customers	Competes and wins in the most advanced and competitive software-defined-vehicle market globally
Fully integrated, high performance solutions	Full stack solutions: **Silicon** to **sensors** to **software**
Redeployable and scalable across programs	Diverse product range from entry-level to next-gen, AI-capable high compute
Global	UK headquarters, US listing, 13 countries

All copyright shall belong to ECARX. No person shall copy or distribute any or all part of the content in any way. ECARX shall reserve the right to take legal action against such violations. | www.ecarxgroup.com

Deep integration with Google Built In

- **Google Built In**, aka Google Automotive Services
- Google Built In delivers Google navigation, voice interaction, app ecosystems and generative AI
- Highly specific certification process: over **5 million test** cases that need to pass with zero deviations
- Multi-stage certification process per model generally taking 12-18 months, which ECARX can **reduce by 50%**[1]

ECARX experience allows this to be significantly reduced:

- Volvo EX30 integration delivered in 10 months
- Polestar 4 integration delivered within 8 months

Google Maps

Google Assistant

Google Play Store

Google Gemini

Android 17
Google Early Access Reference Partner

1. White paper: https://www.linkedin.com/pulse/rapid-integration-google-automotive-services-how-ecarx-halved-time-pbkre/

All copyright shall belong to ECARX. No person shall copy or distribute any or all part of the content in any way. ECARX shall reserve the right to take legal action against such violations. | www.ecarxgroup.com

Silicon is foundational to ECARX capabilities

Multiple Chip Partners

NVIDIA

arm

Qualcomm

siengine

Incubated within ECARX and ARM China
ECARX remains largest shareholder

Highly Specified Automotive-Grade Silicon



Antora 1000



Pikes

Snapdragon 8 Elite

Zenith



Thor

All copyright shall belong to ECARX. No person shall copy or distribute any or all part of the content in any way. ECARX shall reserve the right to take legal action against such violations. | www.ecarxgroup.com

Evolving product portfolio increases OEM optionality and drives growth

Venado



2020

- In Vehicle Infotainment (IVI)

Antora 1000



2024

- Cockpit Domain Controller
- Google Automotive Services support
- Multi Domain Integration

Pikes



2025

- AI Agents
- Expanded Multi Domain Integration
- 3D Surround Reality
- Sentry Mode
- Physical Control

Zenith



2027/8

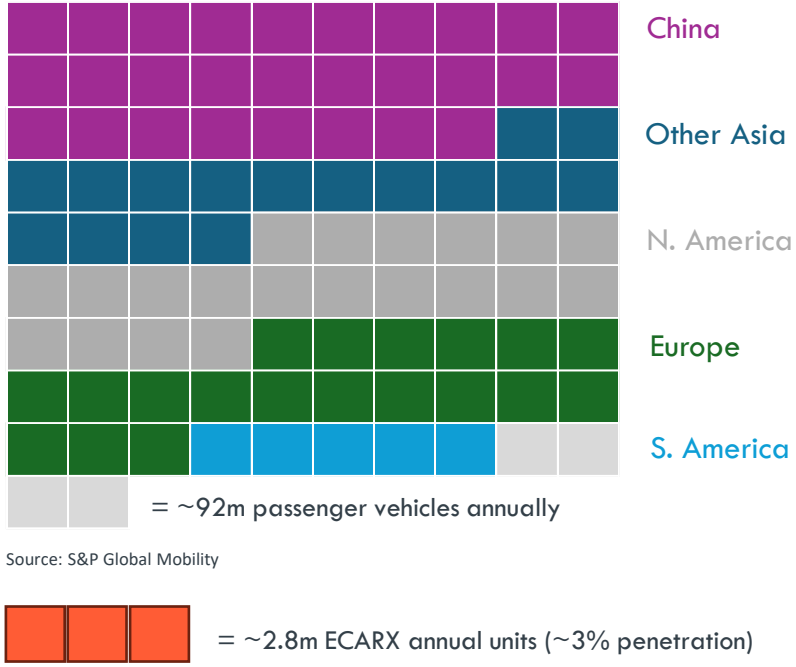
- 640 TOPS NPU - local AI workloads
- Safety Critical Instruments
- L2++ ADAS
- L3+ ADAS architecture support through additional hardware module

Content grows as vehicles become increasingly software-defined and AI-defined

All copyright shall belong to ECARX. No person shall copy or distribute any or all part of the content in any way. ECARX shall reserve the right to take legal action against such violations. | www.ecarxgroup.com

Potential to capture greater passenger vehicle market

- ECARX competes and wins in the China domestic market, a highly competitive software-defined-vehicle market
- Our global expansion targets 50% of revenue from outside China by 2030
- Our technology is road tested and in over 12 million vehicles globally …
- … but this is still scratching the surface of the global market annually
- Multiple expansion routes within passenger vehicles:
  - New program wins for existing OEMs
  - New OEM wins
  - New geographies



Source: S&P Global Mobility

>12 million vehicles on the road, but huge white space

All copyright shall belong to ECARX. No person shall copy or distribute any or all part of the content in any way. ECARX shall reserve the right to take legal action against such violations. | www.ecarxgroup.com

Robotaxis provide a secondary avenue for global expansion

- April 2026: announced strategic partnership[1] with **US-based May Mobility** to enable next-generation autonomous ride-hail vehicles
- ECARX expected to deliver up to thousands of autonomy-enabled vehicles, including **customised central computing platforms** and **full stack sensor suite**
- Unlocks significant new growth opportunities for ECARX
- **ECARX** bring deep expertise in full-stack intelligent driving solutions and **May Mobility** brings industry-leading autonomous driving system

50%

Targeted cost reduction by 2028

$750m

Announced estimated project value

BCG

THE BOSTON CONSULTING GROUP

Global robotaxi fleet:
700,000 – 3,000,000 vehicles by 2035



1: The actual scope and details of this collaboration, and the actual project value, remain subject to further negotiations and the execution of definitive agreements. The successful deployment of these autonomous platforms is also subject to regulatory determination.

All copyright shall belong to ECARX. No person shall copy or distribute any or all part of the content in any way. ECARX shall reserve the right to take legal action against such violations. | www.ecarxgroup.com

FY2026 guidance reaffirmed with global expansion accelerating

US$1–1.1bn

FY2026 Revenue

+20–30% YoY

Q3 2026 Business Update

- Underlying business remains healthy. No anticipated adverse impact on customer demand beyond normal seasonality. ECARX continues to execute on programs, advance pipeline, and expand technology applications.
- Elevated DDR memory costs pressure suppliers industry-wide. ECARX passed most increases through pricing in 1H26; in Q3, cost increases outpaced pass-through and ECARX absorbed a larger share to secure volume and protect partnerships.
- Memory costs expected to weigh on gross margin and operating profitability over the next few quarters, including Q4; mitigating through pricing, longer-term supply agreements, product mix and cost discipline.

30%

by 2028

ex-China revenue target

50%

by 2030

ex-China revenue

All copyright shall belong to ECARX. No person shall copy or distribute any or all part of the content in any way. ECARX shall reserve the right to take legal action against such violations. | www.ecarxgroup.com

ECARX is …

- A leading global **intelligence platform** company
- We provide the **"intelligent brain"** that powers the next generation of software-defined and AI-defined vehicles
- Global **operations,** global **management,** global **delivery,** global **supply chain**
- **28 brands**, across **18 automakers**
- Road tested: **>12 million** vehicles on the road today
- Deep technical expertise: **silicon** to **sensors** to **software**
- $848m **annual revenue**[1] with FY26 revenue guidance of **$1.0 - $1.1B**
- **Multiple growth drivers**: platform expansion, geographical expansion, customer expansion, structural product scope growth, robotaxis
- **NASDAQ listed**, ordinary shares



1. FY 2025
2. Q2 2026

All copyright shall belong to ECARX. No person shall copy or distribute any or all part of the content in any way. ECARX shall reserve the right to take legal action against such violations. | www.ecarxgroup.com

Appendix

Nasdaq: ECX

ECARX
www.ecarxgroup.com

All copyright shall belong to ECARX.
No person shall copy or distribute any or all part of the content in any way.
ECARX shall reserve the right to take legal action against such violations.

Q3 2026 Financial Results

Statement of Operations (US $M)	Q3 2026	Q2 2026	Q3 2025
Revenue	240.8	225.2	219.9
Sales of Goods Revenue	222.7	196.4	181.7
Software Revenue	0.4	0.7	0.9
Services Revenue	17.7	28.1	37.3
Cost of Revenue	223.9	180.7	171.7
Research & Development Expense	27.5	29.1	31.4
Selling, General, & Administrative Expense	25.6	21.6	23.3
Net (Loss) Income	(36.2)	(12.0)	(8.6)
Gross Profit	16.9	44.5	47.6
Gross Margin	7.0%	19.8%	22.0%
Total Operating Expenses	53.1	50.7	44.3
Adjusted EBITDA	(37.7)	0.5	(0.9)

Balance Sheet (US $M)	Q3 2026	Q2 2026	Q3 2025
Cash, Cash Equivalents, and Marketable Securities	53.7	165.5	50.4

All copyright shall belong to ECARX. No person shall copy or distribute any or all part of the content in any way. ECARX shall reserve the right to take legal action against such violations. | www.ecarxgroup.com

Unaudited Condensed consolidated balance sheets

Millions, except otherwise noted	As of December 31 (Unaudited) 2025 US$	As of September 30 (Unaudited) 2026 US$
ASSETS		
Current assets		
Cash	87.1	42.2
Restricted cash	6.1	11.5
Short-term investments	31.2	47.2
Accounts receivable – third parties, net	14.8	55.8
Accounts receivable – related parties, net	190.0	221.9
Notes receivable	6.0	3.3
Inventories	62.3	244.5
Amounts due from related parties	53.7	24.2
Prepayments and other current assets	36.3	70.3
Total current assets	**487.5**	**720.9**
Non-current assets		
Long-term investments	61.5	50.8
Property and equipment, net	28.2	41.8
Intangible assets, net	45.6	45.8
Operating lease right-of-use assets	16.8	15.4
Goodwill	16.5	17.2
Other non-current assets – third parties	30.2	46.1
Other non-current assets – related parties	--	9.5
Total non-current assets	198.8	226.6
Total assets	**686.3**	**947.5**

	As of December 31 (Unaudited) 2025 US$	As of September 30 (Unaudited) 2026 US$
LIABILITIES		
Current liabilities		
Short-term borrowings	310.7	366.7
Accounts payable - third parties	194.2	390.5
Accounts payable - related parties	102.6	106.1
Notes payable	19.3	28.1
Amounts due to related parties	54.6	115.1
Contract liabilities, current - third parties	0.1	0.1
Contract liabilities, current - related parties	7.3	3.1
Operating lease liabilities - current	5.0	5.4
Convertible notes payable - current	38.8	16.7
Accrued expenses and other current liabilities	92.8	100.1
Income tax payable	1.0	0.7
Total current liabilities	**826.4**	**1,132.6**
Non-current liabilities		
Long-term borrowings	5.6	181.8
Convertible notes payable, non-current	60.3	116.6
Operating lease liabilities, non-current	15.7	14.0
Warrant liabilities, non-current	1.1	0.5
Provisions	17.8	19.7
Other non-current liabilities - third parties	27.8	29.4
Deferred tax liabilities	5.2	4.8
Total non-current liabilities	**133.5**	**366.8**
Total liabilities	**959.9**	**1,499.4**

All copyright shall belong to ECARX. No person shall copy or distribute any or all part of the content in any way. ECARX shall reserve the right to take legal action against such violations. | www.ecarxgroup.com

Unaudited Condensed consolidated balance sheets

	As of December 31 (Unaudited)	As of September 30 (Unaudited)
Millions, except otherwise noted	2025	2026
	US$	US$
SHAREHOLDERS' DEFICIT		
Ordinary Shares	---	---
Additional paid-in capital	1,039.3	853.1
Treasury shares, at cost	(30.0)	(39.9)
Accumulated deficit	(1,258.2)	(1,342.5)
Accumulated other comprehensive loss	(21.5)	(34.0)
Total deficit attributable to ordinary shareholders	**(270.2)**	**(563.3)**
Non-redeemable non-controlling interests	(3.4)	(3.6)
Total shareholders' deficit	**(273.6)**	**(566.9)**
Liabilities and shareholders' deficit	**686.3**	**947.5**

All copyright shall belong to ECARX. No person shall copy or distribute any or all part of the content in any way. ECARX shall reserve the right to take legal action against such violations. | www.ecarxgroup.com

Unaudited Consolidated statements of operations and comprehensive loss

Millions, except otherwise noted	Nine Months Ended September 30 (Unaudited)		Three Months Ended September 30 (Unaudited)	
	2025	2026	2025	2026
	US$	US$	US$	US$
Revenue				
Sales of goods revenue	433.6	532.9	181.7	222.7
Software license revenues	27.7	2.7	0.9	0.4
Service revenues	82.0	61.9	37.3	17.7
Total revenues	**543.3**	**597.5**	**219.9**	**240.8**
Cost of goods sold	(380.2)	(477.7)	(153.3)	(213.2)
Cost of software licenses	(1.1)	(1.1)	(0.3)	(0.3)
Cost of services	(48.2)	(28.2)	(18.1)	(10.4)
Total cost of revenues	**(429.5)**	**(507.0)**	**(171.7)**	**(223.9)**
Gross profit	**113.8**	**90.5**	**48.2**	**16.9**
Research and development expenses	(116.1)	(88.2)	(31.4)	(27.5)
Selling, general and administrative expenses and others, net	(75.6)	(70.2)	(23.1)	(25.6)
Total operating expenses	**(191.7)**	**(158.4)**	**(54.5)**	**(53.1)**
(Loss)/Income from operation	**(77.9)**	**(67.9)**	**(6.3)**	**(36.2)**
Interest income	3.2	3.4	1.6	0.9
Interest expenses	(13.6)	(26.0)	(3.5)	(8.0)
Share of results of equity method investments	0.4	13.7	0.3	(0.5)
Others, net	3.3	(6.7)	(0 . 6)	(5.2)
(Loss)/Profit before income taxes	**(84.6)**	**(83.5)**	**(8.5)**	**(49.0)**
Income tax (expense)/benefit	(2.0)	(0.6)	0.1	0.4
Net (Loss)/Profit	**(86.6)**	**(84.9)**	**(8.4)**	**(48.6)**

	Nine Months Ended September 30 (Unaudited)		Three Months Ended September 30 (Unaudited)	
	2025	2026	2025	2026
	US$	US$	US$	US$
Net loss/(profit) attributable to nonredeemable noncontrolling interests	3.1	0.1	(0.5)	(0.2)
Net loss attributable to redeemable non-controlling	---	2.1	---	0.4
Net (loss)/profit attributable to ECARX Holdings Inc.	**(83.5)**	**(81.9)**	**(8.9)**	**(48.4)**
Accretion of redeemable noncontrolling interests	---	(2.4)	---	(0.6)
Net (loss)/profit attributable to ECARX Holdings Inc. ordinary shareholders	**(83.5)**	**(84.3)**	**(8.9)**	**(49.0)**
Net (loss)/profit	**(86.6)**	**(84.1)**	**(8.4)**	**(48.6)**
Other comprehensive (loss)/income:				
Fair value change of long-term investment in Convertible	---	(1.9)	---	0.9
Foreign currency translation adjustments, net of nil income taxes	(4.9)	(10.7)	0.2	(2.5)
Comprehensive (loss)/income	**(91.5)**	**(96.7)**	**(8.2)**	**(50.2)**
Comprehensive loss/(income) attributable to non-redeemable noncontrolling interests	3.0	0.2	(0.7)	(0.1)
Comprehensive loss/ (income) attributable to redeemable non-controlling interests	---	2.1	---	0.4
Accretion of redeemable non-controlling interests	---	(2.4)	---	(0.6)
Comprehensive (loss)/income attributable to ECARX Holdings Inc.	**(88.5)**	**(96.8)**	**(8.9)**	**(50.5)**
(Loss)/Earnings per ordinary share				
Basic (loss)/earnings per share, ordinary shares	(0.25)	(0.22)	(0.03)	(0.13)
Diluted (loss)/earnings per share, ordinary shares	(0.25)	(0.22)	(0.03)	(0.13)
Weighted average number of ordinary shares used in computing loss per ordinary share				
- Weighted average number of ordinary shares - Basic	337,824,547	375,154,378	339,033,301	388,748,348
- Weighted average number of ordinary shares - Diluted	337,824,547	375,154,378	339,033,301	388,748,348

All copyright shall belong to ECARX. No person shall copy or distribute any or all part of the content in any way. ECARX shall reserve the right to take legal action against such violations. | www.ecarxgroup.com

Unaudited Reconciliation of GAAP and Non-GAAP Results

We use adjusted EBITDA in evaluating our operating results and for financial and operational decision-making purposes. Adjusted EBITDA is defined as net loss excluding interest income, interest expense, income tax expenses, depreciation of property and equipment, amortization of intangible assets, and share-based compensation expenses.

Adjusted EBITDA should not be considered in isolation or construed as alternatives to net loss or any other measures of performance or as indicators of our operating performance. Investors are encouraged to compare our historical adjusted EBITDA to the most directly comparable GAAP measure, net loss. Adjusted EBITDA presented here may not be comparable to similarly titled measures presented by other companies. Other companies may calculate similarly titled measures differently, limiting their usefulness as comparative measures to our data. We encourage investors and others to review our financial information in its entirety and not rely on a single financial measure.

	Nine Months Ended September 30 (Unaudited)		Three Months Ended September 30 (Unaudited)	
Millions, except otherwise noted	2025	2026	2025	2026
	US$	US$	US$	US$
Net (Loss)/Profit	**(86.6)**	**(84.1)**	**(8.4)**	**(48.6)**
Interest income	(3.2)	(3.4)	(1.6)	(0.9)
Interest expense	13.6	26.0	3.5	8.0
Income tax (benefit)/ expense	2.0	0.6	(0.1)	(0.4)
Depreciation of property and equipment	6.3	5.6	2.1	1.5
Amortization of intangible assets	6.6	7.2	2.2	2.0
EBITDA	**(61.3)**	**(48.1)**	**(2.3)**	**(38.4)**
Share-based compensation expenses	7.9	2.2	1.4	0.7
Adjusted EBITDA	**(53.4)**	**(45.9)**	**(0.9)**	**(37.7)**

All copyright shall belong to ECARX. No person shall copy or distribute any or all part of the content in any way. ECARX shall reserve the right to take legal action against such violations. | www.ecarxgroup.com

Software & AI momentum accelerating

ECOSYSTEM EXPANSION

Flyme acquisition

- Completed the Flyme acquisition on September 30, 2026; Flyme Auto is now deployed in more than 3.5 million vehicles
- Expanding capabilities beyond hardware into higher-value software and ecosystem services, with Flyme operating as an independent software division
- Tencent Cloud's WorkBuddy agentic AI will be integrated across the full Flyme ecosystem – smartphones, AI devices and Flyme Auto in the vehicle
- Revenue timing: contribution from Q4 2026

Flyme adds an integrated middleware-to-interface stack with OTA, strengthens cross-selling across existing OEMs, and opens recurring, higher-margin software revenue decoupled from hardware volume.

SOFTWARE MOMENTUM

Joint Cockpit AI Innovation Lab

- Finalizing partnership with a leading European luxury automaker on a Joint Cockpit AI Innovation Lab powered by Flyme OS
- Lab developing next-generation intelligent cockpit systems tailored for the automaker's vehicles in the China market

Early validation opportunity of Flyme OS with a European luxury automaker, creating a model we can replicate with other partners.

All copyright shall belong to ECARX. No person shall copy or distribute any or all part of the content in any way. ECARX shall reserve the right to take legal action against such violations. | www.ecarxgroup.com

Silicon expansion beyond automotive

NEXT-GENERATION PHYSICAL AI PLATFORMS

Collaboration with Arm

- Signed a non-binding memorandum of understanding with Arm to collaborate on next-generation AI computing platforms for automotive applications
- Reinforces our ability to deliver optimized, purpose-built platforms that integrate compute, software and AI workloads
- Builds on our experience incubating SiEngine with Arm

Positions ECARX at the intersection of intelligent mobility, AI, and silicon, the foundation for physical AI beyond automotive.

SILICON MILESTONE

Custom silicon proven at scale

- SiEngine, incubated by ECARX with Arm China, raised US$200 million in 1H26; ECARX remains its largest shareholder
- Co-developed with SiEngine: 7nm SE1000 in production in Antora; 5nm SE2000 in development, with native LLM capabilities, for next-generation Antora and Flyme Auto
- Unified solutions support passenger vehicles, commercial fleets and full-spectrum L2–L4 intelligent driving

The same silicon and software stack proven in vehicles can power robotics and other physical AI applications, expanding ECARX's addressable market.

All copyright shall belong to ECARX. No person shall copy or distribute any or all part of the content in any way. ECARX shall reserve the right to take legal action against such violations. | www.ecarxgroup.com

Co-developing the ORCA LiDAR with TPK

New LiDAR platform for global markets, deepening hardware and software integration

Reliable solutions for global OEMs and robotaxi partners

ECARX	TPK
System integration and sensor fusion	Contribute optical design and engineering expertise
Global commercialization leveraging relationships	High-volume manufacturing of precision components

The new LiDAR platform will enable seamless hardware-software integration, low-latency perception, and strong performance for next-generation ADAS and AI-enabled autonomous driving

Mass production is expected to begin in 2028

Manufacturing will take place at TPK's Thailand facility

Supporting complex global programs

All copyright shall belong to ECARX. No person shall copy or distribute any or all part of the content in any way. ECARX shall reserve the right to take legal action against such violations. | www.ecarxgroup.com